



Cover Sheet

Trust Board Meeting in Public: Wednesday 13 November 2024

TB2024.100

Title: Acute Provider Collaborative Update

Status: For Information

History: Regular update

Board Lead: Chief Executive Officer

Author: Naomi Radcliffe, Director of the Acute Provider Collaborative

Confidential: No

Key Purpose: Performance

Acute Provider Collaborative Update

1. Purpose

- 1.1. The purpose of this paper is to provide an update to the OUH Board on the current positions of the Buckinghamshire, Oxfordshire and Berkshire West (BOB) Acute Provider Collaborative (APC).

2. Programme Updates

- 2.1. The Acute Provider Collaborative continues to play a role in supporting the three acute trusts to take action on common challenges across the system. This is especially important as the planning phase for 2025/6 commences, and to help tackle some of the issues that have been raised through the national financial Investigation and Intervention regime.

Programme 1: Clinical Services:

- 2.2. A business case for a system-wide Fracture Liaison Service is under consideration. Support for the programme will be provided by a project manager who will work with clinical leads to set up a Steering Group with patient and stakeholder representation. A draft business case for quality improvements in Rheumatology services across all three providers has been shared with the ICB planned care commissioning team for review.
- 2.3. An Ophthalmology workshop with clinical and pharmacy leads from across the three trusts was convened by the SRO for the Clinical Services programme. Discussion emphasised the importance of aligning clinical practices across the ICB to ensure equitable treatment opportunities for our population and to simplify medicines assurance processes, reducing the administrative burden on staff.
- 2.4. Work on identifying the next set of specialties for review will now take place taking into account the need to support the work of the Elective Care Board, which is focused on balancing demand and capacity across the three acute providers. This work will be led by the Chief Medical Officers in partnership with the Chief Operating Officers, and a meeting has been scheduled in November 2024 to agree the framework and principles for decision making.

Programme 2: Corporate Services:

- 2.5. The five providers in BOB (including Berkshire Healthcare NHS FT and Oxford Health NHS FT) met to review the opportunities for greater alignment in Digital, People Services and Finance & Procurement functions. A series of workstreams have been established in these areas

to scope this work further. Priority will be given to initiatives that either i) support in-year financial savings or ii) deliver long term sustainability of the providers.

Programme 3: Elective Care Board

2.6. The Elective Care Board has recommended a plan to the APC Board, which aims to recover the 18 weeks Referral to Treatment (RTT) standard over the next four to five years. This plan will also include achievement of diagnostics targets and support achievement of the Cancer standards by freeing up elective capacity. The core elements of the plan are:

- Focus on referrals, ensuring that patients are reviewed by an appropriate, senior-level clinician so that they are on the right pathway.
- Ensure that all patients are optimised for treatment by providing mental and physical wellbeing support that is tailored to their requirements.
- Improving access to treatment for patients on High Volume Low Complexity pathways (HVLC) in line with national guidance for Getting it Right First Time and by making the best use of our elective hubs in BOB.

2.7. The Elective Care Board also continues to focus on opportunities to bolster short-term capacity through mutual aid across the three acute NHS providers and with the independent sector. Work with primary care providers is also underway to ensure that up-to-date and timely information on waiting lists can be shared with patients to support patient choice.

3. Recommendations

3.1. The Trust Board is asked to:

- Receive this paper for information.