



Cover Sheet

Trust Board Meeting in Public: Wednesday 15 January 2025

TB2025.14

Title: Acute Provider Collaborative Update

Status: For Information

History: Regular update

Board Lead: Chief Executive Officer

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Confidential: No

Key Purpose: Performance

Acute Provider Collaborative Update

1. Purpose

- 1.1. The purpose of this paper is to provide an update to the OUH Board on the current position of the Buckinghamshire, Oxfordshire and Berkshire West (BOB) Acute Provider Collaborative (APC).

2. Programme update

- 2.1. As a collaborative, we are dedicated to improving the outcomes, experience and access to services that we provide. We will do this by making best use of our collective resources to provide efficient and effective high-quality care.
- 2.2. Whilst we strive to provide the very best care to our patients, we know that there are common challenges that we are all facing:
 - 2.2.1. Unwarranted clinical variation within and across our provider trusts;
 - 2.2.2. Variation in the time that patients wait to be seen and gaps in access to services;
 - 2.2.3. A challenging financial environment, which will be increasingly constrained into 2025/6;
- 2.3. Whilst the NHS remains a top priority for this government, we know that we will be expected to continue to deliver elective recovery, whilst remaining within our resource envelope.
- 2.4. As a result, the APC is working with the three acute trusts to agree a common set of priorities for 2025/6. We will focus on opportunities to do things once across our three organisations, or where standardising our approach and sharing best practice can drive improvement. We will not try to deliver programmes that are best implemented locally, in each organisation.

3. Draft priorities for 2025/6

- 3.1. **Elective Care Board:** Improvement in elective care and waiting times is one of our top priorities. The Elective Care Board is an executive forum that promotes system working across elective care, as well as overseeing and facilitating performance improvement against the operational targets set by NHSE.

- 3.2. Throughout the remainder of this year, we are focused on achieving the 65ww target as a system and setting ourselves up for long-term, sustainable success next year. This will be delivered through our Mutual Aid Plan, to be agreed with the ICB and regional team in January 2025.
- 3.3. In 2025/6 we will continue to embed our mutual aid plan into our ways of working to match capacity with demand across the system. We will also support improvements in diagnostic services, starting with Endoscopy.
- 3.4. **Clinical Services:** Our aim is to break down traditional organisational boundaries and think differently about the way in which we deliver services that best suit our citizens. Collaborating with colleagues from different hospitals allows us to test local pathways and practices and develop single or harmonized pathways. In this way we can bring together components of best practice to benefit the greatest number of patients, reduce inefficiencies, and realize the benefits from scalable processes.
- 3.5. In 2025/6 we will deliver a further two to three clinical deep dives (specialties to be agreed), building on the programmes in Rheumatology, Bariatric Surgery and Osteoporosis, which we kicked off this year. We will support 'bottom up' initiatives identified by clinical teams who wish to work together across our trusts to deliver improvements in patient outcomes, access and experience. We will also provide leadership across the collaborative, for example to the Elective Care Board, so that all our programmes are clinically led.
- 3.6. **Corporate Services:** The acute provider collaborative offers opportunities to work together at scale to improve our resilience, address skills shortages, deliver a better service and deliver better value for money for our staff and system.
- 3.7. In 2025/6 we will deliver productivity and efficiency improvements in our identified workstreams: People Services, Digital and IM&T, Transactional Finance and Procurement. We will agree deliverables and savings targets through the 2025/6 planning round.

4. Recommendations

- 4.1. The Trust Board is asked to:
 - Receive this paper for information.